

DEPARTMENT OF TRANSPORTATION

District 4 Construction Field Office
603 Mason at Halleck, Presidio
San Francisco, CA 94129-1600
PHONE (415) 923-4231
FAX (415) 923-4268



Flex your power!
Be energy efficient!

April 15, 2013

Contract No. 04-163744
04-SF-101-8.2/9.2
Federal-Aid Project
SARRA-Q101(153)N
ACNH-Q101(164)N

Subject: **Ferma Corporation**

To Whom It May Concern:

I am pleased to recommend Ferma Corporation for your next project. Partnering up with Ferma on our Doyle Drive project was a wonderful experience.

Ferma demonstrated the ability to execute and perform in high stress scenarios with high expectations and tight deadlines. In a 36 hour period Ferma demolished 45,000 tons of concrete from a mile section of a raised highway. Ferma was able to provide dozens of machines and had numerous crews working around the clock in order to meet this critical path deadline. Ferma used the next two months in order to crush, off-haul, and recycle the crushed concrete at recycle facilities in the bay area. In this process Ferma was able to exceed all the recycle goals of the project and complete each phase on or ahead of schedule.

Ferma always emphasized using safe methods in order to perform this demolition. Ferma had zero accidents throughout the entire duration of the project. With Ferma's well planned and innovative methods they were able to safely, efficiently, and successfully complete this large scale project.

Ferma managed and performed in all areas required to make the Doyle Drive project the huge success that it was. Working with Ferma truly was a pleasure and I am happy to recommend them for your next project.

Sincerely,

A handwritten signature in blue ink, appearing to read "Byron I. Lim". The signature is stylized and includes a large loop at the end.

Byron I. Lim, P.E.
Structure Representative